

Inmobiliaria del Sur

EQUITY - SPAINSector: Real Estate

Closing price: EUR 7.60 (3 May 2024) Report date: 6 May 2024 (15:20h) 3m Results 2024
Independent Equity Research

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Inmobiliaria del Sur (ISUR), is a property company with headquarters in Seville and a presence in Andalusia and Madrid, whose business model combines a development activity (residential and tertiary) with a property management business, that has a portfolio of rental assets (mainly offices), both activities having a significant weighting in terms of GAV. The board directly and indirectly controls c. 69% of capital.

Market Data

Market Cap (Mn EUR and USD)	141.9	152.8	
EV (Mn EUR and USD) (2)	381.7	411.0	
Shares Outstanding (Mn)	18.7		
-12m (Max/Med/Mín EUR)	7.60 / 7.05	5 / 6.59	
Daily Avg volume (-12m Mn EUR)	0.02		
Rotation ⁽³⁾	3.0		
Factset / Bloomberg	ISUR-ES /	ISUR SM	
Close fiscal year	31-Dec		

2023

2024e

2025e

2026e

Shareholders Structure (%)

Financials (Mn EUR)

Board of Directors	68.9
Free Float	31.1

Filialiciais (IVIII EUN)	2023	20246	20256	20206
Adj. nº shares (Mn)	18.7	18.7	18.7	18.7
Total Revenues	119.8	168.1	244.1	147.0
Rec. EBITDA	22.3	29.9	46.5	28.2
% growth	6.9	34.3	55.3	-39.4
% Rec. EBITDA/Rev.	18.6	17.8	19.1	19.2
% Inc. EBITDA sector (4)	5.8	10.7	6.1	6.5
Net Profit	11.3	11.6	25.4	12.8
EPS (EUR)	0.61	0.62	1.36	0.69
% growth	-25.5	2.8	118.6	-49.5
Ord. EPS (EUR)	0.35	0.62	1.36	0.69
% growth	-24.1	77.1	118.6	-49.5
Rec. Free Cash Flow(5)	-11.2	-12.8	60.0	63.6
Pay-out (%)	52.8	48.0	48.0	48.0
DPS (EUR)	0.32	0.30	0.65	0.33
Net financial debt	242.5	261.3	206.8	155.5
ND/Rec. EBITDA (x)	10.9	8.7	4.4	5.5
ROE (%)	8.0	7.8	15.7	7.5
ROCE (%) ⁽⁵⁾	4.8	4.7	7.9	5.0
Ratios & Multiples (x) ⁽⁶⁾				
P/E	12.6	12.2	5.6	11.1
Ord. P/E	21.6	12.2	5.6	11.1
P/BV	1.0	0.9	0.8	0.8
Dividend Yield (%)	4.2	3.9	8.6	4.3

(1) The opinion regarding the results is on reported EBITDA with respect to our estimate for the year (12m). The impact reflects whether, due to the results, we envisage a significant revision (>5% - 10%, depending on the sector) of our EBITDA estimate (for any of the estimated years).

3.19

17.1

16.0

n.a.

(2) Please refer to Appendix 3.

EV/Sales

EV/EBIT

EV/Rec. EBITDA

FCF Yield (%)(5)

- 3) Rotation is the % of the capitalisation traded 12m.
- 4) Sector: Stoxx Europe 600 Real State.
- (5) Please see Appendix 2 for the theoretical tax rate (ROCE) and rec. FCF calculation.
- 6) Multiples and ratios calculated over prices at the date of this report.
 7) FCF Yield 2025e and 2026e reflect the positive cash inflow (non recurrent) due to
- (7) FCF Yield 2025e and 2026e reflect the positive cash inflow (non recurrent) due thanges in working capital (as a result of the high number of deliveries).

1Q24 earnings: start of the (expected) acceleration of the development business

LEAP IN REVENUE (+120.7% VS 1Q23) DRIVEN BY PROPERTY DEVELOPMENT AND CONSTRUCTION. ISUR reported consolidated revenue in 1Q24 of EUR 36.2Mn (+120.7% vs 1Q23). The increase was driven by: 1) delivery of 69 homes (vs 57 in 1Q23) at an average selling price (ASP) of EUR 0.46Mn (+83.1% vs 1Q23; thanks to the delivery of developments in Madrid) and 2) the larger number of JVs, which boosted the construction business (EUR 5.6Mn; vs EUR 2.1Mn in 1Q23). Rental revenue from the property management business was largely flat, at EUR 4.5Mn, with 88.7% occupancy (+1p.p. vs 2023).

THIS LED TO GROWTH IN REC. EBITDA (+72.2% VS 1Q23)... ISUR'S recurring EBITDA through March totalled EUR 6.2Mn (+72.2% vs 1Q23). The higher weight of the development business (EBITDA margin of 15%) in the revenue mix resulted in a lower EBITDA margin (17.1%; -4.8 p.p. vs 1Q23).

...AND A SHARP INCREASE IN NET PROFIT (EUR 3.6MN IN 1Q24 VS EUR 0.2MN IN 1Q23). Below the EBITDA line, the smaller net finance expense of EUR 0.7Mn (vs EUR 1.7Mn in 1Q23 resulting from the novation of financing terms and conditions) enabled the growth in EBITDA to trickle down to the bottom line (net profit of EUR 3.6Mn in 1Q24 vs EUR 0.2Mn in 1Q23).

DECREASE IN LEVERAGE (LTV < 40%). ISUR ended 1Q24 with net debt of EUR 236.6Mn (-9.5% vs 1Q23). Leverage (LTV) eased to 39.8% (-3.3 p.p. vs 1Q23) by: (1) stepping up the pace of residential deliveries and (2) reducing land purchases.

DELIVERIES IN 1Q24 AND THE PRE-SALES PORTFOLIO ADD VISIBILITY. Unit sales in 1Q24 totalled 95 (64 via JVs and 31 by the company; EUR 23Mn). The pre-sales portfolio ended the period at 747 units (EUR 170,1Mn; ASP: EUR 0.32Mn; coverage ratios 79.5% and 52.8% of estimated deliveries for ISUR in 2024e and 2025e, respectively). Our baseline scenario at present for 2024e points to revenue of EUR 168.1Mn (+40.4% vs 2023) and EBITDA of EUR29.9Mn (+34.3% vs 2023).

CONCLUSION: THE ACCELERATION OF THE DEVELOPMENT BUSINESS IS STARTING

TO MATERIALISE. Earnings in 1Q24 indicate that (expected) acceleration of the development business has started. The materialisation of deliveries over the coming quarters is still the business' main catalyst. NAV increased to EUR 358.5Mn in the period (+3.7% vs 1Q23), leaving ISUR still trading at a discount to NAV of c.-60% (vs -40% for developers and Spanish REITs). "Momentum" growing at ISUR. P/E 2024e: 12.2x (vs 19x from its peers).

Relative performance (Base 100)

110



^(*) Unless otherwise indicated, all the information contained in this report is based on: The Company, Factset and Lighthouse.

2.27

12.7

15.1

n.a.

1.56

8.2

9.1

42.3

2.60

13.5

16.1

44.8



3m Results 2024

Waiting for deliveries to materialise to confirm ISUR's step-up in scale. And for this to be reflected in the share price...

ISUR's 1Q24 earning confirm the company's positive momentum. Residential deliveries mark the (expected) acceleration in the development business (69 home deliveries in 1Q24, c.30 relate to developments not delivered in 2023). Commercial activity continued the good performance seen in recent quarters (c.90 homes), showcasing the resilience of ISUR's business. The pre-sales portfolio (which adds visibility to future deliveries) and units "under construction and pending delivery" are at all-time highs. Meanwhile, the property management business (55% of GAV) continues to enjoy high occupancy (88.7% vs. 87.6% in 2023), lending recurrence and visibility to the business model.

Table 1. Results 1Q24

	3m24		3m24 Real		2024e vs
EUR Mn	Real	3m23	vs 3m23	2024e	2023
Total Revenues	36.2	16.4	120.7%	168.1	40.3%
Propery development business	25.0	8.9	180.9%	103.6	22.3%
Rental Revenue	4.5	4.5	0.0%	18.5	7.9%
Construction	5.6	2.1	166.7%	20.3	48.0%
Administration and marketing	1.1	0.9	22.2%	4.1	-3.6%
Recurrent EBITDA	6.2	3.6	72.2%	29.9	34.3%
Rec. EBITDA/Revenues	17.1%	22.0%	-4.8 p.p.	17.8%	-0.8 p.p.
EBITDA	6.4	3.6	77.8%	29.9	34.3%
EBITDA/Revenues	17.7%	22.0%	-4.3 p.p.	17.8%	-0.8 p.p.
EBIT	5.3	1.9	178.9%	25.2	6.1%
PBT	4.6	0.2	n.a.	15.5	5.7%
NP	3.6	0.2	n.a.	11.6	2.7%
GAV	595.1	607	-2.0%		
Rental business GAV	328.8	366.9	-10.4%		
GAV Propery development business	266.3	240.1	10.9%		
NAV	358.5	345.8	3.7%		
Net Debt	236.6	261.3	-9.5%		
LTV	39.8%	43.0%	-3.3 p.p.		

The real estate market is showing resilience despite the macro landscape, but we are revising down our 2024e estimates due to delays in deliveries in 2023

Spain's real estate market is showing resilience. Scant supply (the main factor), coupled with growth in GDP and foreign investment, has tempered the impact of interest-rate hikes on demand. Specifically, in 2023, the number of real estate transactions in Seville and Madrid (ISUR's core markets) totalled 24.6k (-1.6% vs 2022) and 85.8k (-5.1% vs 2022), respectively. Meanwhile, prices of new homes during the year rose by 5.3% (Seville) and 9.8% (Madrid), respectively.

ISUR is strongly positioned in Seville and Madrid —economic forecasts for both cities are upbeat— with a land bank of >3,800 homes (>1,500 already being marketed) and a pre-sales portfolio of 747 units (EUR 170Mn). The average selling price (ASP) for the year was EUR 0.32Mn (+6.6% vs 2022). The company also has 1,375 units under construction and pending delivery (+109.9% vs. 2022; 1.8x pre-sales portfolio). However, the delays in deliveries in 2023 (309 vs. 400 in our estimates; with >1,400 still to go to meet the target in our 2021-2025 strategic plan) have prompted us to revise down our estimates (2024e-2026e):

Our estimates for the property management business are unchanged. The property management business makes up 55% of the company's GAV. Of ISUR's portfolio of rental assets, 82% are offices. The main trend among tenants in the office segment is the search for quality, ESG-friendly spaces in good locations.

ISUR's portfolio continues to enjoy high occupancy (88.7% in 1Q24; +1 p.p. vs 2023). The property management EBITDA margin ended the quarter at 75.4% and profitability (yield) of the portfolio at 5.2% (+0.4p.p. vs 2022). Looking ahead to 2024e and 2025e (with 89% occupancy and stable GAV), our estimates include rental revenue of EUR 18.1Mn and EUR 18,8Mn respectively, which would lift the portfolio yield to 5.7% in 2025e. For 2026e, revenue looks set to really take off, soaring to EUR 21.1Mn thanks to the addition of >9,000m² from the Las Tablas development (Madrid) to the portfolio.

Chart 1. GAV of ISUR (1Q24)



Chart 2. Cumulative pre-sales portfolio and average selling price (1Q22-1Q23)



Chart 3. Pre-sales portfolio vs housing starts and completations (1Q22-1Q24)

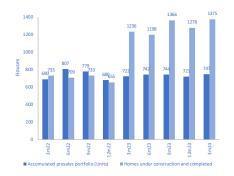




Tabla 2. Property management KPIs

Property	2020	2021	2022	2023	2024e	2025e	2026 e
GRI (EUR Mn)	13.3	15.4	17.5	17.1	18.1	18.8	21.2
EUR/m2/month	9.6	11.4	12.1	13.3	13.8	14.4	15.1
Gross Leasable Area (m2)	130,921	129,865	132,868	122,083	122,083	122,083	131,083
Occupancy Rate	88.4%	87.0%	90.4%	87.6%	89.0%	89.0%	89.0%
Property EBITDA (EUR Mn)	9.9	11.8	14.1	12.9	13.7	14.2	16.5
Property EBITDA Margin	74.4%	76.7%	80.6%	75.4%	76.0%	75.9%	78.0%

• Development business: the delay in deliveries in 2023 warrants a downgrade to estimates. The company delivered 309 homes in 2023 (vs our estimate of 400). Taking a conservative scenario for 2024e and 2025e, we are projecting 525 deliveries (c.50 of which relate to homes delayed in 2023) and 650 deliveries, respectively (vs. our previous estimate of 500 and 850 units). We are also factoring in an increase in the number of JVs in which the company has interests in the development business (50% in 2024e vs our previous estimate of 40%; this will boost both the construction and property management business lines). Our baseline scenario now calls for residential development revenue of EUR 122.8Mn and EUR 144.7Mn in 2024e and 2025e, respectively (-6.8% and -23.7% vs our previous estimate).

Chart 4. Residential Deliveries (2022-2026e)

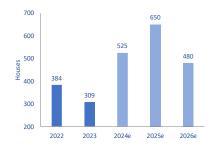


Chart 5. Revenue by business line (2022-2026e)



Table 3. Residential development KPIs

Residential Development	2020	2021	2022	2023	2024e	2025e	2026e
Residential Development Income	98.0	83.6	82.0	71.9	122.8	144.7	105.1
Deliveries (Units)	355	380	384	309	525	650	480
Own	105	71	239	235	263	260	168
JV	250	309	145	74	262	390	312
ASP ('000 EUR)	325	320	269	262	312	318	324

ISUR also has several tertiary development developments in the pipeline: (i) two office buildings in Malaga (2025e), which will generate (total) rental revenue of EUR 50Mn, (ii) an office building in Las Tablas (Madrid), which will be included in the portfolio of rental assets, and (iii) three early stage developments (a business campus in Valdebebas, a hotel in Cadiz and a tourism project in Seville).

Tabla 4. Tertiary development projects

Tertiary development	Typology	Surface (m2)	Stake	Delivery	Investment (EUR Mn)	GRI (EUR Mn)	Rent (EUR/m2/month)	Yield
Agora (Málaga)	Offices	9.500	50%	2025	37	2.5	22.0	6.8%
Martiricos (Málaga)	Offices	10.900	50%	2025	37	2.7	21.0	7.4%
Las Tablas (Madrid)	Offices	9,000	100%	2025	39	2.1	19.5	5.4%
Valdebebas (Madrid)	Campus	36,500	50%	-	95			
Atlanterra (Cadiz)	Hotel	30,000	100%	-	85			
IDS Nervion (Sevilla)	Hotel/Tourist	8,665	35%	-	39			

Despite the lower number of estimated deliveries, ISUR should still be able to double revenue and EBITDA by 2025e: In 2024e and 2025e, we see a company with consolidated revenue of EUR 168.1Mn and EUR 244.1Mn (CAGR 23-25e: 42.85%), respectively (-15.4% and -7.9% vs our previous estimate). We estimate EBITDA for those two years at EUR 29.9Mn and EUR 46.5Mn, respectively (-13.9% and -7.4% vs our previous estimates; 2025e: 2x EBITDA 2023), leaving net profit of EUR 11.6Mn and EUR 25.4Mn, respectively. An especially compelling dividend yield (non-recurring) for 2025e: 8.6%.

Table 5. New estimates (2024e-2026e)

EUR Mn	2020	2021	2022	2023	2024e	2025e	2026e
Property development business	98.0	83.6	82.0	84.7	122.8	194.7	105.1
Rental Revenue	13.3	15.4	17.5	17.1	18.1	18.8	21.2
Construction	18.5	22.7	15.1	13.7	22.4	22.8	16.5
Management	2.9	3.5	3.2	4.3	4.9	7.8	4.2
Total sales	132.7	125.2	117.8	119.8	168.1	244.1	147.0
COGS	-73.2	-63.8	-64.3	-56.1	-94.5	-136.3	-82.5
Gross margin	59.6	61.3	53.5	63.7	73.6	107.8	64.5
% over total sales	44.9%	49.0%	45.4%	53.2%	43.8%	44.2%	43.9%
EBITDA	24.5	22.5	20.9	32.5	30.1	46.6	28.3
EBITDA margin (%)	18.5%	17.9%	17.7%	27.1%	17.9%	19.1%	19.3%



• A (temporary) spike in leverage caused by the upturn in investment. High investment in land purchases, CAPEX and construction work will be reflected in an increase in net debt in 2024e, to EUR 261.3Mn (+7.7% vs 2023), implying leverage (LTV) of 44.1% (+3.2 p.p. vs 2023). From 2025e, we expect net debt to ease (on the back of a strong inflow of FCF from working capital) to EUR 206.8Mn and EUR 156.3Mn in 2026e. This would leave leverage (LTV) at 26.4% in 2026e (comfortably below the sector average).

Table 6. Revision to estimates (2024e-2026e)

EUR Mn	2024e (New)	Review (%)	2025e (New)	Review (%)	2026e (New)	
Total Revenues	168.1	-15.4%	244.1	-7.9%	147.0	
Recurrent EBITDA	29.9	-13.9%	46.5	-7.4%	28.2	
Recurrent EBITDA growth	34.3%	7.1 p.p.	55.3%	10.9 p.p.	-39.4%	
Rec. EBITDA/Revenues	17.8%	0.3 p.p.	19.1%	0.1 p.p.	19.2%	
EBIT	25.2	-17.4%	41.9	-8.9%	23.7	
Net Profit	11.6	-22.1%	25.4	-4.0%	12.8	
ND / EBITDA	8.7 x	1.0 x	4.4 x	-0.9 x	5.5 x	

In sum, unrealised revenue (pre-sales portfolio) not yet priced in and whose materialisation will shape 2024e and 2025e, enabling ISUR to achieve the expected leap in scale.

ISUR's business model combines property development (45% of GAV) and property management (55% of GAV). This alone reduces the development business' inherent risk. The pre-sales portfolio (the main medium- and long-term driver) bodes well for an increase in deliveries (not yet priced in), while occupancy remains good for the portfolio of rental assets (with high visibility and lower risk). Today, most of the houses have already been sold (79.5% and 52.8% of the deliveries estimated by ISUR for 2024e AND 2025e), i.e. the "hard" work has already been done. The "challenge" is the timing and pace of materialisation of deliveries.

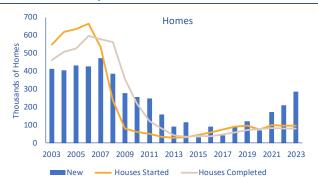
The share price (+10.9% -12m; in line with the sector) is still down, trading at a discount to NAV of over 60% (EUR 358.5Mn; vs -40% for developers and Spanish REITs). ISUR's step-up in scale is now visible in the company's pre-sales portfolio. But this is still being missed by the market. We are talking about a company that is set to see structural revenue rise (roughly) from c.EUR 120Mn to c.EUR 150Mn (+25%). This should surely be reflected in the share price.

In terms of multiples, the stock is trading at a P/E 2024e of 12.2x (vs the sector average of 19.6x) and offers a dividend yield of c.4%.



The company in 8 charts

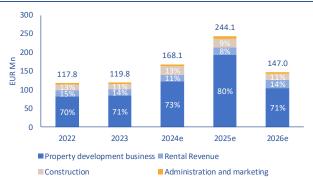
Supply-demand imbalance: a long-term growth driver for the Spanish residential sector



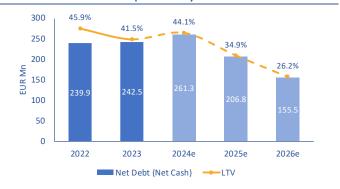
ISUR: A unique property company, combining development and management businesses (both with significant weighting in GAV)



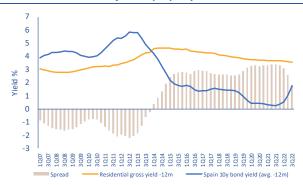
2025e should see a company with revenue of EUR 244Mn...



Despite the rebound in investment, leverage will remain reasonable (LTV c. 26%)



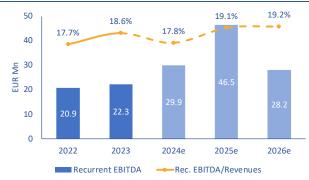
Although the macro and interest rates will weigh heavy in the short term for the property sector



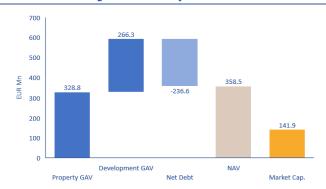
With a land bank for building +3,800 homes (48% being marketed), maintaining unique exposure in Andalusia



... and EBITDA 2025e of c. EUR 47Mn (+44% CAGR 23-25e)



Trading at a discount of 60% vs the NAV





Valuation inputs

Inputs for the DCF Valuation Approach

	2024 e	2025 e	2026 e	Terminal Value (1)		
Free Cash Flow "To the Firm"(2)	(5.5)	66.0	68.5	n.a.		
Market Cap	141.9	At the date of this	report			
Net financial debt	236.6	Debt net of Cash (3m Results 2024)			
					Best Case	Worst Case
Cost of Debt	4.5%	Net debt cost			4.3%	4.8%
Tax rate (T)	20.0%	T (Normalised tax	rate)		=	=
Net debt cost	3.6%	Kd = Cost of Net D	ebt * (1-T)		3.4%	3.8%
Risk free rate (rf)	3.3%	Rf (10y Spanish bo	nd yield)		=	=
Equity risk premium	6.0%	R (own estimate)			5.5%	6.5%
Beta (B)	1.1	B (own estimate)			1.0	1.2
Cost of Equity	9.9%	Ke = Rf + (R * B)			8.8%	11.1%
Equity / (Equity + Net Debt)	37.5%	E (Market Cap as e	equity value)		=	=
Net Debt / (Equity + Net Debt)	62.5%	D			=	=
WACC	6.0%	WACC = Kd * D + I	Ke * E		5.4%	6.5%
G "Fair"	2.0%				2.0%	1.5%

⁽¹⁾ The terminal value calculated beyond the last FCF estimate does not reflect the company's growth potential (positive/negative) at the date of publication of this report.

Inputs for the Multiples Valuation Approach

	Ticker			EPS	EV/EBITDA	EBITDA	EV/Sales	Revenues	EBITDA/Sales	FCF Yield	FCF
Company	Factset	Mkt. Cap	P/E 24e	24e-26e	24e	24e-26e	24e	24e-26e	24e	24e	24e-26e
Metrovacesa	MVC-ES	1,301.4	38.1	18.7%	23.0	9.5%	2.2	5.0%	9.7%	8.4%	-17.5%
Aedas Homes	AEDAS-ES	825.9	8.4	0.6%	8.7	1.2%	1.4	-0.4%	15.6%	13.4%	-1.3%
Neinor Homes	HOME-ES	803.7	11.5	-3.4%	10.0	-2.7%	1.4	-0.3%	14.5%	18.1%	-23.6%
Real estate			19.3	5.3%	13.9	2.7%	1.7	1.4%	13.3%	13.3%	-14.1%
ISUR	ISUR-ES	141.9	12.2	5.1%	12.7	-3.0%	2.3	-6.5%	17.8%	n.a.	n.a.

Free Cash Flow sensitivity analysis (2025e)

A) Rec. EBITDA and EV/EBITDA sensitivity to changes in EBITDA/Sales

Scenario	EBITDA/Sales 25e	EBITDA 25e	EV/EBITDA 25e
Max	21.0%	51.1	7.5x
Central	19.1%	46.5	8.2x
Min	17.2%	41.9	9.1x

B) Rec. FCF sensitivity to changes in EBITDA and CAPEX/sales

Rec. FCF EUR Mn		CAPEX/Sales 25e	
EBITDA 25e	0.2%	0.2%	0.2%
51.1	64.7	64.7	64.7
46.5	60.0	60.0	60.0
41.9	55.4	55.4	55.4



Scenario	Rec. FCF/Yield 25e						
Max	45.6%	45.6%	45.6%				
Central	42.3%	42.3%	42.3%				
Min	39.0%	39.0%	39.0%				

⁽²⁾ FCF 2025e and 2026e reflect the positive cash inflow (non recurrent) due to changes in working capital (as a result of the high number of deliveries).



Appendix 1. Financial Projections

Balance Sheet (EUR Mn)	2019	2020	2021	2022	2023	2024 e	2025e	202 6e		
Intangible assets	-	-	-	-	-	-	-	-	_	
Fixed assets	146.7	216.0	216.9	216.2	206.6	202.2	198.1	193.9		
Other Non Current Assets	-	-	-	-	-	-	-	-		
Financial Investments	1.8	1.2	0.5	0.3	-	-	-	-		
Goodwill & Other Intangilbles	-	-	-	-	-	-	-	-		
Current assets	263.5	196.9	185.2	250.1	285.2	333.1	328.8	245.4		
Total assets	412.1	414.1	402.6	466.6	491.8	535.4	526.9	439.3		
Equity	107.2	122.3	128.3	137.3	145.7	151.3	171.2	171.8		
Minority Interests	-	3.2	3.2	3.1	3.2	3.2	3.2	3.2		
Provisions & Other L/T Liabilities	_	-	-	-	-	-	-	-		
Other Non Current Liabilities	_	_	-	_	_	_	_	_		
Net financial debt	196.4	208.9	198.0	239.9	242.5	261.3	206.8	155.5		
Current Liabilities	108.4	79.7	73.1	86.3	100.4	119.5	145.7	108.9		
Equity & Total Liabilities	412.1	414.1	402.6	466.6	491.8	535.4	526.9	439.3		
							-		C	\GR
P&L (EUR Mn)	2019	2020	2021	2022	2023	2024e	2025e	2026 e	20-23	23-26e
Total Revenues	122.8	132.7	125.2	117.8	119.8	168.1	244.1	147.0	-3.4%	7.1%
Total Revenues growth	7.8%	8.1%	-5.7%	-5.9%	1.7%	40.4%	45.2%	-39.8%		
COGS	(47.2)	(73.2)	(63.8)	(64.3)	(66.1)	(94.5)	(136.3)	(82.5)		
Gross Margin	75.6	59.6	61.3	53.5	53.7	73.6	107.8	64.5	-3.4%	6.3%
Gross Margin/Revenues	61.6%	44.9%	49.0%	45.4%	44.8%	43.8%	44.2%	43.9%	-	
Personnel Expenses	(9.7)	(9.0)	(9.1)	(11.1)	(12.6)	(13.6)	(14.7)	(15.2)		
Other Operating Expenses	(43.5)	(26.0)	(29.8)	(21.5)	(18.8)	(30.1)	(46.6)	(21.1)		
Recurrent EBITDA	22.4	24.5	22.5	20.9	22.3	29.9	46.5	28.2	-3.1%	8.1%
Recurrent EBITDA growth	28.6%	9.5%	-8.5%	-7.0%	6.9%	34.3%	55.3%	-39.4%		
Rec. EBITDA/Revenues	18.2%	18.5%	17.9%	17.7%	18.6%	17.8%	19.1%	19.2%		
Restructuring Expense & Other non-rec.	-	(5.1)	-	-	-	-	-	-		
EBITDA	22.4	19.4	22.5	20.9	22.3	29.9	46.5	28.2	4.7%	8.1%
Depreciation & Provisions	(2.5)	(6.3)	(4.3)	(4.2)	(4.6)	(4.7)	(4.6)	(4.5)		
Capitalized Expense	-	-	-	-	-	-	-	-		
Income from the sale of property										
investments	4.1	0.3	3.8	2.2	6.1	-	-	-		
EBIT	24.0	13.3	21.9	18.8	23.8	25.2	41.9	23.7	21.2%	-0.2%
EBIT growth	20.6%	-44.4%	64.2%	-14.2%	26.5%	6.1%	66.0%	-43.5%		
EBIT/Revenues	19.5%	10.1%	17.5%	16.0%	19.9%	15.0%	17.2%	16.1%		
Impact of Goodwill & Others	-	-	-	-	-	-	-	-		
Net Financial Result	(6.5)	(5.9)	(5.6)	(5.2)	(9.1)	(9.8)	(8.0)	(6.6)		
Income by the Equity Method	-	-	-	-	-	-	-	-		
Ordinary Profit	17.5	7.4	16.4	13.6	14.7	15.5	33.9	17.1	25.4%	<i>5.3%</i>
Ordinary Profit Growth	31.6%	-57.4%	120.1%	-16.9%	7.8%	5.7%	118.6%	-49.5%		
Extraordinary Results	(4.4)	21.9	-	6.4	-	-	-	-		
Profit Before Tax	13.1	29.4	16.4	20.0	14.7	15.5	33.9	17.1	-20.7%	5.3%
Tax Expense	(4.1)	(8.3)	(4.3)	(4.9)	(3.2)	(3.9)	(8.5)	(4.3)		
Effective Tax Rate	31.7%	28.2%	26.0%	24.4%	21.8%	25.0%	25.0%	25.0%		
Minority Interests	-	(0.0)	(0.1)	(0.1)	(0.2)	-	-	-		
Discontinued Activities	-	-	-	-	-	-	-	-		
Net Profit	8.9	21.1	12.0	15.0	11.3	11.6	25.4	12.8	-18.8%	4.3%
Net Profit growth	-11.5%	136.4%	-43.0%	25.0%	-24.8%	2.8%	118.6%	-49.5%		
Ordinary Net Profit	12.2	8.8	9.2	8.6	6.6	11.6	25.4	12.8	- 9.3 %	25.0 %
Ordinary Net Profit growth	21.4%	-28.1%	5.0%	-7.4%	-23.3%	77.1%	118.6%	-49.5%		
0 1 7 (7) 0 0 0	2010									AGR
Cash Flow (EUR Mn) Recurrent EBITDA	2019	2020	2021	2022	2023	2024e 29.9	2025e 46.5	2026e 28.2	20-23 -3.1%	23-26e 8.1%
Rentals (IFRS 16 impact)						25.5		-	-3.170	0.170
Working Capital Increase						(28.8)	30.5	46.5		
Recurrent Operating Cash Flow						1.2	77.0	74.7	-72.5%	n.a.
CAPEX						(0.3)	(0.5)	(0.3)	72.570	77767
Net Financial Result affecting the Cash Flow						(9.8)	(8.0)	(6.6)		
Tax Expense						(3.9)	(8.5)	(4.3)		
Recurrent Free Cash Flow						(12.8)	60.0	63.6	-31.3%	97.3%
Restructuring Expense & Other non-rec.						(12.0)	-	-	32.370	371370
- Acquisitions / + Divestures of assets						-	_	_		
Extraordinary Inc./Exp. Affecting Cash Flow						_	_	_		
Free Cash Flow						(12.8)	60.0	63.6	63.7%	n.a.
Capital Increase						-	-	-	20.270	
Dividends						(6.0)	(5.6)	(12.2)		
Net Debt Variation						18.8	(54.4)	(51.4)		
* FCE 2025e and 2026e reflect the positive cash inflo	(11. 6.1			(/		

The final two pages of this report contain very important legal information regarding its contents.

* FCF 2025e and 2026e reflect the positive cash inflow (non recurrent) due to changes in working capital (as a result of the high number of deliveries)

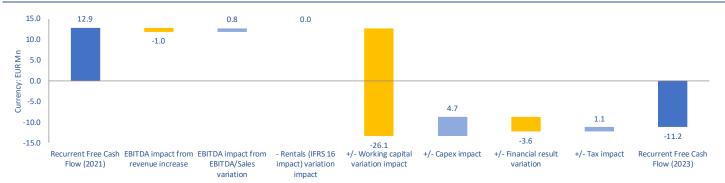


Appendix 2. Free Cash Flow

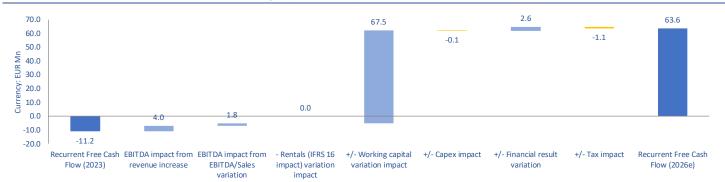
									GR
A) Cash Flow Analysis (EUR Mn)	2020	2021	2022	2023	2024e	2025e	2026e	21-23	23-266
Recurrent EBITDA	24.5	22.5	20.9	22.3	29.9	46.5	28.2	-0.3%	8.1%
Recurrent EBITDA growth	9.5%	-8.5%	-7.0%	6.9%	34.3%	55.3%	-39.4%		
Rec. EBITDA/Revenues	18.5%	17.9%	17.7%	18.6%	17.8%	19.1%	19.2%		
- Rentals (IFRS 16 impact)	-	-	- (54.7)	- (24.0)	- (22.0)	-	-		
+/- Working Capital increase	37.9	5.1	(51.7)	(21.0)	(28.8)	30.5	46.5		
= Recurrent Operating Cash Flow	62.4	27.6	(30.8)	1.3	1.2	77.0	74.7	-78.2%	n.a.
Rec. Operating Cash Flow growth	324.1%	-55.9%	-211.9%	104.2%	-11.6%	n.a.	-3.0%		
Rec. Operating Cash Flow / Sales	47.0%	22.0%	n.a.	1.1%	0.7%	31.6%	50.8%		
- CAPEX	(5.9)	(4.9)	(0.2)	(0.2)	(0.3)	(0.5)	(0.3)		
- Net Financial Result affecting Cash Flow	(5.9)	(5.6)	(5.2)	(9.1)	(9.8)	(8.0)	(6.6)		
- Taxes	(8.3)	(4.3)	(4.9)	(3.2)	(3.9)	(8.5)	(4.3)	60.40/	0= 000
= Recurrent Free Cash Flow	42.3	12.9	(41.1)	(11.2)	(12.8)	60.0	63.6	-69.4%	97.3%
Rec. Free Cash Flow growth	n.a.	-69.6%	-419.6%	72.8%	-14.6%	568.4%	5.9%		
Rec. Free Cash Flow / Revenues	31.9%	10.3%	n.a.	n.a.	n.a.	24.6%	43.2%		
- Restructuring expenses & others	- (=)	-	-	-	-	-	-		
- Acquisitions / + Divestments	(51.9)	4.0	5.4	11.4	-	-	-		
+/- Extraordinary Inc./Exp. affecting Cash Flow	2.6	(2.6)	(0.5)	(0.5)		-	-		
= Free Cash Flow	(7.0)	14.3	(36.3)	(0.3)	(12.8)	60.0	63.6	-42.3%	n.a.
Free Cash Flow growth	-0.8%	303.2%	-353.8%	99.1%	n.a.	568.4%	5.9%		
Recurrent Free Cash Flow - Yield (s/Mkt Cap)	29.8%	9.1%	n.a.	n.a.	n.a.	42.3%	44.8%		
Free Cash Flow Yield (s/Mkt Cap)	n.a.	10.1%	n.a.	n.a.	n.a.	42.3%	44.8%		
(-,									
) Analytical Review of Annual Recurrent Free Cash Flow									
erformance (Eur Mn)	2020	2021	2022	2023	2024e	2025e	2026 e		
ecurrent FCF(FY - 1)	2.2	42.3	12.9	(41.1)	(11.2)	(12.8)	60.0		
BITDA impact from revenue increase	1.8	(1.4)	(1.3)	0.4	9.0	13.5	(18.5)		
BITDA impact from EBITDA/Sales variation	0.3	(0.7)	(0.3)	1.1	(1.4)	3.0	0.2		
Recurrent EBITDA variation	2.1	(2.1)	(1.6)	1.4	7.6	16.6	(18.3)		
Rentals (IFRS 16 impact) variation impact	-			-		-	-		
-/- Working capital variation impact	45.6	(32.8)	(56.8)	30.7	(7.8)	59.3	16.0		
Recurrent Operating Cash Flow variation	47.7	(34.9)	(58.4)	32.1	(0.2)	75.9	(2.3)		
·/- CAPEX impact	(4.1)	1.1	4.7	0.1	(0.2)	(0.2)	0.2		
/- Financial result variation	0.6	0.4	0.3	(3.9)	(0.6)	1.7	1.5		
·/- Tax impact	(4.1)	4.0	(0.6)	1.7	(0.7)	(4.6)	4.2		
Recurrent Free Cash Flow variation	40.1	(29.4)	(54.0)	29.9	(1.6)	72.8	3.5		
Recurrent Free Cash Flow	42.3	12.9	(41.1)	(11.2)	(12.8)	60.0	63.6		
								CA	GR
) "FCF to the Firm" (pre debt service) (EUR Mn)	2020	2021	2022	2023	2024e	2025e	202 6e	21-23	23-26
BIT	13.3	21.9	18.8	23.8	25.2	41.9	23.7	4.2%	-0.2%
Theoretical Tax rate	28.2%	26.0%	24.4%	21.8%	25.0%	25.0%	25.0%		
- Taxes (pre- Net Financial Result)	(3.8)	(5.7)	(4.6)	(5.2)	(6.3)	(10.5)	(5.9)		
ecurrent EBITDA	24.5	22.5	20.9	22.3	29.9	46.5	28.2	-0.3%	8.1%
Rentals (IFRS 16 impact)	-	-	-	-	-	-	-	3.370	3.17
-/- Working Capital increase	37.9	5.1	(51.7)	(21.0)	(28.8)	30.5	46.5		
= Recurrent Operating Cash Flow	62.4	27.6	(30.8)	1.3	1.2	77.0	74.7	-78.2%	n.a.
CAPEX	(5.9)	(4.9)	(0.2)	(0.2)	(0.3)	(0.5)	(0.3)	70.270	11.u.
Taxes (pre- Financial Result)	(3.8)	(5.7)	(4.6)	(5.2)	(6.3)	(10.5)	(5.9)		
= Recurrent Free Cash Flow (To the Firm)	52.7	17.0	(35.6)	(4.0)	(5.5)	66.0	68.5	-49.6%	n.a.
ec. Free Cash Flow (To the Firm) growth	830.7%	-67.8%	-309.9%	88.7%	-36.0%	n.a.	3.7%	-43.0%	n.u.
tec. Free Cash Flow (To the Firm) Revenues	39.7%	-67.8% 13.6%	-309.9% n.a.		-36.0% n.a.	71.u. 27.1%	3.7% 46.6%		
Acquisitions / + Divestments	(51.9)	4.0	5.4	n.a. 11.4	11.d. -	-	40.0%		
+/- Extraordinary Inc./Exp. affecting Cash Flow	2.6				-	-	-		
		(2.6)	(0.5)	(0.5)				20.20/	
Free Cash Flow "To the Firm"	3.4	18.4	(30.8)	6.8	(5.5)	66.0	68.5	-39.2%	n.a.
Free Cash Flow (To the Firm) growth	196.7%	441.6%	-267.3%	122.1%	-180.7%	n.a.	3.7%		
Rec. Free Cash Flow To the Firm Yield (o/EV)	13.8%	4.4%	n.a.	n.a.	n.a.	17.3%	17.9%		



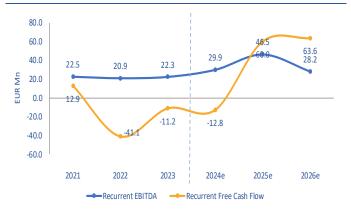
Recurrent Free Cash Flow accumulated variation analysis (2019 - 2023)



Recurrent Free Cash Flow accumulated variation analysis (2023 - 2026e)



Recurrent EBITDA vs Recurrent Free Cash Flow



Stock performance vs EBITDA 12m forward



Appendix 3. EV breakdown at the date of this report

	EUR Mn	Source
Market Cap	141.9	
+ Minority Interests	3.2	3m Results 2024
+ Provisions & Other L/T Liabilities	-	3m Results 2024
+ Net financial debt	236.6	3m Results 2024
- Financial Investments	-	3m Results 2024
+/- Others		
Enterprise Value (EV)	381.7	



Appendix 4. Historical performance (1)

Historical performance									CA	GR
(EUR Mn)	2019	2020	2021	2022	2023	2024e	2025e	2026e	20-23	23-26e
Total Revenues	122.8	132.7	125.2	117.8	119.8	168.1	244.1	147.0	-3.4%	7.1%
Total Revenues growth	n.a.	8.1%	-5.7%	-5.9%	1.7%	40.4%	45.2%	-39.8%		
EBITDA	22.4	19.4	22.5	20.9	22.3	29.9	46.5	28.2	4.7%	8.1%
EBITDA growth	n.a.	-13.3%	15.6%	-7.0%	6.9%	34.3%	55.3%	-39.4%		
EBITDA/Sales	18.2%	14.6%	17.9%	17.7%	18.6%	17.8%	19.1%	19.2%		
Net Profit	8.9	21.1	12.0	15.0	11.3	11.6	25.4	12.8	######	4.3%
Net Profit growth	n.a.	136.4%	-43.0%	25.0%	-24.8%	2.8%	118.6%	-49.5%		
Adjusted number shares (Mn)	18.5	17.8	18.6	18.5	18.7	18.7	18.7	18.7		
EPS (EUR)	0.48	1.19	0.65	0.81	0.61	0.62	1.36	0.69	-20.1%	4.3%
EPS growth	n.a.	n.a.	-45.5%	25.5%	-25.5%	2.8%	n.a.	-49.5%		
Ord. EPS (EUR)	0.66	0.50	0.50	0.46	0.35	0.62	1.36	0.69	-10.8%	25.0%
Ord. EPS growth	n.a.	-25.2%	0.5%	-7.1%	-24.1%	77.1%	n.a.	-49.5%		
CAPEX	(1.9)	(5.9)	(4.9)	(0.2)	(0.2)	(0.3)	(0.5)	(0.3)		
CAPEX/Sales %	1.5%	4.5%	3.9%	0.2%	0.1%	0.2%	0.2%	0.2%		
Free Cash Flow	(7.0)	(7.0)	14.3	(36.3)	(0.3)	(12.8)	60.0	63.6	63.7%	n.a.
ND/EBITDA (x) ⁽²⁾	8.8x	10.8x	8.8x	11.5x	10.9x	8.7x	4.4x	5.5x		
P/E (x)	17.0x	5.5x	11.0x	8.3x	11.4x	12.2x	5.6x	11.1x		
EV/Sales (x)	3.04x	2.63x	2.75x	3.19x	3.14x	2.27x	1.56x	2.60x		
EV/EBITDA (x) ⁽²⁾	16.6x	18.0x	15.3x	18.0x	16.9x	12.7x	8.2x	13.5x		
Absolute performance	4.0%	-20.3%	8.3%	-4.7%	1.8%	10.3%				
Relative performance vs Ibex 35	-7.0%	-5.7%	0.3%	0.9%	-17.1%	2.7%				

Note 1: The multiples are historical, calculated based on the price and EV at the end of each year, except (if applicable) in the current year, when multiples would be given at current prices. The absolute and relative behavior corresponds to each exercise (1/1 to 31/12). The source, both historical multiples and the evolution of the price, is Factset.

Note 2: All ratios and multiples on EBITDA refer to total EBITDA (not to recurrent EBITDA).

Appendix 5. Main peers 2024e

			Real estate			REITs						
				_		Merlin					•	
	EUR Mn	Metrovacesa	Aedas Homes	Neinor Homes	Average	Properties	Colonial	Lar España	Árima	Cevasa	Average	ISUR
+	Ticker (Factset)	MVC-ES	AEDAS-ES	HOME-ES		MRL-ES	COL-ES	LRE-ES	ARM-ES	CEV-ES		ISUR-ES
Market data	Country	Spain	Spain	Spain		Spain	Spain	Spain	Spain	Spain		Spain
Aa g	Market cap	1,301.4	825.9	803.7		5,040.6	3,048.8	590.0	171.1	140.7		141.9
	Enterprise value (EV)	1,505.1	1,332.3	997.5		9,073.1	8,842.0	996.2	225.8	202.9		381.7
	Total Revenues	672.7	985.4	688.8		493.7	390.3	93.6	14.0	22.2		168.1
	Total Revenues growth	14.7%	-8.3%	15.9%	7.5%	5.1%	-2.4%	-18.9%	39.0%	14.4%	7.4%	40.4%
	2y CAGR (2024e - 2026e)	5.0%	-0.4%	-0.3%	1.4%	8.7%	3.8%	5.4%	n.a.	4.8%	5.7%	-6.5%
	EBITDA	65.4	153.8	99.6		382.2	317.6	67.8	4.0	15.2		29.9
	EBITDA growth	432.8%	-10.2%	-7.5%	138.4%	9.8%	0.4%	n.a.	241.5%	17.3%	67.3%	34.3%
u C	2y CAGR (2024e - 2026e)	9.5%	1.2%	-2.7%	2.7%	9.6%	4.7%	4.5%	n.a.	5.8%	6.1%	-3.0%
aţie	EBITDA/Revenues	9.7%	15.6%	14.5%	13.3%	77.4%	81.4%	72.5%	28.6%	68.5%	65.7%	17.8%
Ē	EBIT	60.0	149.5	95.1		356.7	301.6	67.3	(2.0)	17.0		25.2
īfe	EBIT growth	560.3%	-10.5%	-5.1%	181.6%	3.1%	-1.9%	-22.1%	31.1%	31.9%	8.4%	6.1%
<u></u>	2y CAGR (2024e - 2026e)	14.3%	0.8%	-2.7%	4.1%	16.5%	8.8%	4.9%	n.a.	-0.3%	7.5%	-3.2%
anc	EBIT/Revenues	8.9%	15.2%	13.8%	12.6%	72.3%	77.3%	71.9%	n.a.	76.6%	74.5%	15.0%
ij.	Net Profit	34.1	95.0	69.9		274.9	175.7	57.0	(5.0)	11.7		11.6
Basic financial information	Net Profit growth	263.6%	-12.9%	-22.9%	75.9%	429.3%	117.2%	55.0%	84.7%	7.3%	138.7%	2.8%
å	2y CAGR (2024e - 2026e)	19.1%	2.3%	-5.0%	5.4%	17.4%	8.6%	3.8%	n.a.	0.0%	7.5%	5.1%
	CAPEX/Sales %	3.4%	0.4%	18.2%	7.3%	52.6%	10.2%	12.1%	157.1%	5.9%	47.6%	0.2%
	Free Cash Flow	108.8	110.8	145.5		197.5	267.8	33.1	n.a.	5.0		(12.8)
	Net financial debt	294.4	363.2	232.5		4,260.6	4,693.6	444.0	88.0	50.2		261.3
	ND/EBITDA (x)	4.5	2.4	2.3	3.1	11.1	14.8	6.5	22.0	3.3	11.6	8.7
	Pay-out	383.2%	86.3%	264.6%	244.7%	76.4%	82.6%	100.2%	-10.5%	49.5%	59.6%	48.0%
	P/E (x)	38.1	8.4	11.5	19.3	17.8	17.4	10.2	n.a.	13.8	14.8	12.2
os	P/BV (x)	0.8	0.9	0.9	0.9	0.8	0.7	0.7	n.a.	n.a.	0.7	0.9
Rati	EV/Revenues (x)	2.2	1.4	1.4	1.7	18.4	n.a.	10.6	16.1	9.1	13.6	2.3
Ē	EV/EBITDA (x)	23.0	8.7	10.0	13.9	23.7	27.8	14.7	n.a.	13.3	19.9	12.7
Multiples and Ratios	EV/EBIT (x)	25.1	8.9	10.5	14.8	25.4	29.3	14.8	n.a.	11.9	20.4	15.1
ple e	ROE	2.1	10.2	7.9	6.7	4.4	3.7	6.4	n.a.	n.a.	4.8	7.8
昙	FCF Yield (%)	8.4	13.4	18.1	13.3	3.9	8.8	5.6	n.a.	3.6	5.5	n.a.
Σ	DPS	0.86	1.88	2.48	1.74	0.45	0.27	0.68	0.02	0.25	0.34	0.30
	Dvd Yield	10.1%	10.0%	23.1%	14.4%	4.2%	4.8%	9.7%	0.3%	4.1%	4.6%	3.9%

Note 1: Financial data, multiples and ratios based on market consensus (Factset). In the case of the company analyzed, own estimates (Lighthouse).

Note 2: All ratios and multiples on EBITDA refer to total EBITDA (not to recurrent EBITDA).



LIGHTHOUSE

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Notes and Reports History

		Price	Target price	Period of		
Date of report	Recommendation	(EUR)	(EUR)	validity	Reason for report	Analyst
06-May-2024	n.a.	7.60	n.a.	n.a.	3m Results 2024	José Miguel Cabrera van Grieken
04-Mar-2024	n.a.	7.15	n.a.	n.a.	12m Results 2023	José Miguel Cabrera van Grieken
30-Oct-2023	n.a.	6.69	n.a.	n.a.	9m Results 2023	José Miguel Cabrera van Grieken
31-Jul-2023	n.a.	6.99	n.a.	n.a.	6m Results 2023	Alfredo Echevarría Otegui
12-Jun-2023	n.a.	7.19	n.a.	n.a.	Small & Micro Caps (Spain)	David López Sánchez
08-May-2023	n.a.	6.85	n.a.	n.a.	3m Results 2023	David López Sánchez
19-Apr-2023	n.a.	6.85	n.a.	n.a.	Estimates upgrade	David López Sánchez
01-Mar-2023	n.a.	7.05	n.a.	n.a.	12m Results 2022	David López Sánchez
22-Dec-2022	n.a.	6.94	n.a.	n.a.	Initiation of Coverage	David López Sánchez

